



**A FOUNDATION  
== FOR ==  
TOMORROW**

# Core Values

Advocacy  
Accountability  
Community Collaboration  
Cultural Sensitivity  
Innovation  
Responsiveness  
Respect



## Wake County SmartStart Mission

Working to ensure children, birth to five, are prepared for success in school and in life.

Everyone has a role in supporting Wake County's children. Together, staff, community volunteers, child care providers, partners, health professionals, organizations, and local businesses all strive to realize SmartStart's mission and build a strong foundation for children's learning and development

# A Foundation for Success

**Q. Shanté Martin,**  
Chair, Wake County  
SmartStart Board of Directors

I currently have and have had a strong, personal dedication to being a positive impetus in the lives of children who are not equipped with the skills and resources to maximize their chances to be academically proficient and to positively contribute to our society. As such, having the privilege to serve the needs of “at-risk” children in Wake County as a member of the Wake County SmartStart Board of Directors for the last 8+ years has been tremendously personally fulfilling. We must realize that we all have to sow into the lives of those children who will shepherd us through our social and economic prosperity in the future. To properly sow into their lives, we must commit our valuable time, intellectual expertise, economic resources, and historical perspective to ultimately improve Wake County and ensure our posterity. If we don't, we as a society will reap what we sow. For this reason, I encourage every Wake County citizen to get involved and find a way to sow into the life of a child in need.



**Pam Dowdy,**  
Executive Director,  
Wake County SmartStart

The future of our Wake County society depends on its ability to foster the health and well-being of the next generation. Like seeds planted in a garden, children who grow up safe, healthy and filled with a love of learning are better prepared to succeed in school and in life. Today's children will be tomorrow's students, workers, spouses and parents. When we invest wisely in children and their families, the next generation will contribute to a lifetime of productivity and responsible citizenship. How well these foundations are constructed and supported is a shared responsibility of families, early childhood organizations such as Wake County Smart Start, schools and communities. Our collaborations with our partners, volunteers, child care providers and friends create a solid foundation for success.



**Donald L. Rosenblitt, M.D.,**  
Medical and Executive  
Director, Lucy Daniels Center

With each passing year we appreciate the value of our Wake County SmartStart collaboration in yet new ways. Our SmartStart friends have consistently understood and supported the complexities and challenges of our vital work on behalf of the young children of Wake County. WCSS has used its expertise to guide us so that we could conduct sophisticated assessments. “Partnership” is not an empty slogan in our relationship but rather is a precious, living and breathing fact of life of our daily program implementation.



**Lara Siffer, President,**  
Primary Beginnings

Wake County SmartStart has provided us with resources over the last 10 years to help us achieve high quality care and education for our children. It takes a foundation to build a house or it would crumble as soon as it was built. We have built a strong foundation for our centers and SmartStart helped build the footings. SmartStart has collaborated with us through Quality Enhancement to update our classrooms and to help us move forward. From Health Consultants and Quality Initiatives to NC Pre-K mentoring and training, Wake County SmartStart has helped us build a solid foundation for the children of our future. At Primary Beginnings we have a strong passion to advocate with our political leaders to do the right thing and help us provide programs that ensure children will be successful in school and in life. Without Wake County SmartStart, our foundation would for sure be shaky!



# Overview

**WAKE COUNTY SMARTSTART BELIEVES** that young children deserve the opportunity to be healthy and prepared for success in school and in life. Research concludes that the early years of life are critical because early experiences affect the architecture of the maturing brain. As it emerges, the quality of that architecture establishes either a sturdy or a fragile foundation for all of the development and behavior that follows. Interaction of genes and experiences shape the developing brain and relationships are the active ingredient. This social interaction combined with cognitive and emotional capacities are inextricably intertwined and physical, mental health, learning and behavior are inter-related over the course of life. With this in mind, getting the quality of the architecture right the first time is easier than trying to fix it later.

To provide a solid foundation for tomorrow, Wake County SmartStart works with community partners to assess local needs, fund activities, ensure accountability and leverage critical resources to support young children and their families. Through this support, capable children become capable adults, the foundation of a prosperous and sustainable society.



The community-based programs funded by Wake County SmartStart improve early care and education quality, health and wellness, and support parents in fulfilling their responsibilities—ensuring that children have the early experiences needed to develop a healthy foundation for all future learning. Wake County SmartStart targets the following areas of priority: quality child care, family support, health services, and kindergarten readiness. By focusing funding in these areas, we make the greatest impact in ensuring children are prepared for success in school and life.

## Wake County Children

**WAKE COUNTY IS THE** second most populous county in North Carolina with an estimated population in 2010 of 907,314. Children, birth to five, continue to represent a significant segment of the growing population with approximately 77,485 children, birth to five, residing in Wake County. Although the income and education level for Wake County families is higher than in other counties, a significant percentage of families with young children have limited resources.

# Wake County Facts



77,485

children, birth to five, reside in Wake County, continuing an upward trend

48,931

of these children live in families where their sole parent or both parents are working



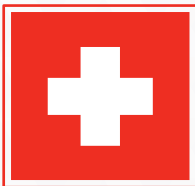
\$1,173

is the average monthly cost of child care for an infant in a five star center



1 in 4

or 19,000 children, birth to five, were enrolled in regulated child care in 2011



1 in 3

children, birth to five, are Medicaid eligible

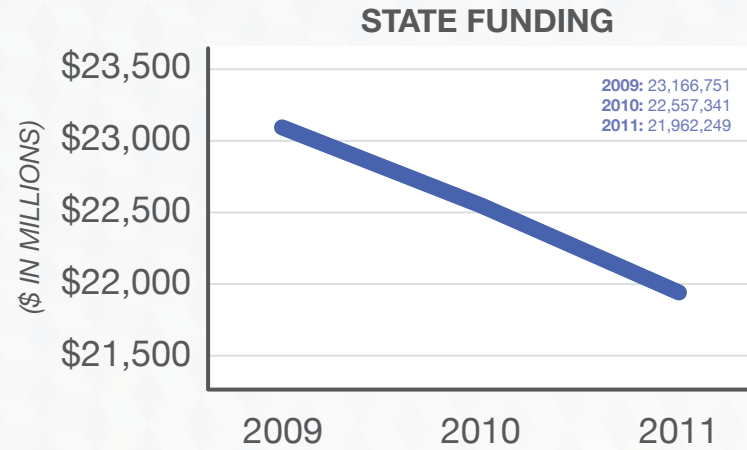
## Leveraging Resources to Provide Services

**DESPITE A CHALLENGING BUDGET** environment, Wake County SmartStart worked diligently to do more with less financial resources. The organization did so knowing that early childhood education is a proven long-term investment that stimulates economic growth and ensures future prosperity. Every dollar put toward early childhood education is both an educational and economic support for Wake County families; creating jobs and enabling parents to earn while their children learn.

To leverage resources, the organization nurtures and grows collaborations to ensure that at-risk children and their families have access to comprehensive services and that resources are used as effectively as possible. From 2009-2011, Wake County SmartStart embraced numerous community collaborations, including the following:

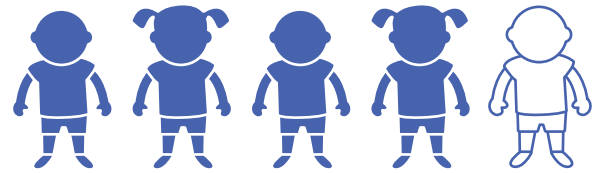
- WakeKIDS Project: Collaboration with More at Four, Wake County Public Schools and Telamon Corporation
- Executive Dialogue Group: Collaboration with John Rex Endowment and health and well-being nonprofit organizations
- Breast-Feeding Friendly Child Care Initiative: Collaboration with volunteers in the Breast-Feeding Friendly Child Care Initiative and Child Care Health Consultants
- Young Child Mental Health Collaborative Project (YCMHC): Collaboration with the John Rex Endowment, YCMHC, Project CATCH (Community Action Targeting Children who are Homeless), The Institute of Medicine Study on Infant Mental Health Collaborative, The Salvation Army, mental health experts and legislators
- Integrating Services for Home Visiting Programs: Collaboration with Home-based Services Integration (HBSI) Advisory Committee, child care providers, families and local nonprofit organizations

# The Growing Need



**5%**

Funding of Early Childhood from North Carolina's state budget has fallen 5% in the last 3 years.



## Four Out of Five

children served by Wake County SmartStart that meet "greatest needs" criteria which is determined by income level and need.  
2010: 89% 2011: 87%

**30%**  
INCREASE IN  
POVERTY

**11.9% to 15.5%**

Wake County's poverty has increased from 11.9% in 2009 to 15.5% in 2010.



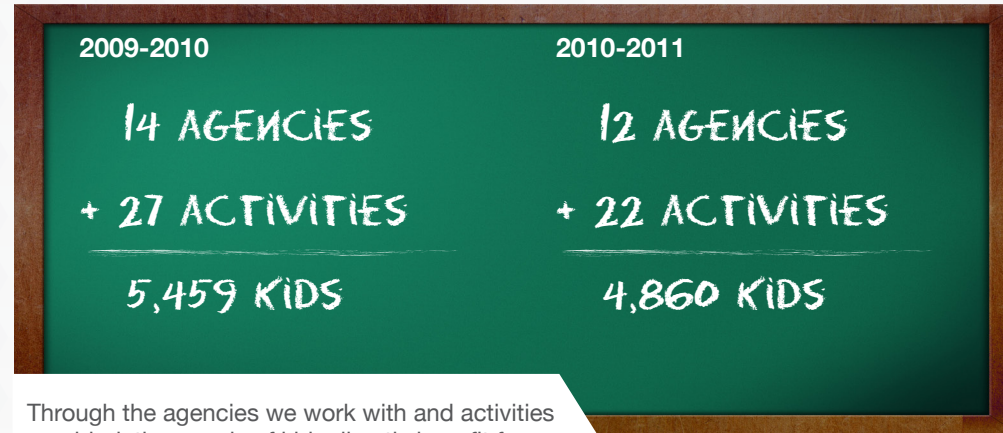
**50%**  
2009-2010  
233 of 466 facilities serve greatest needs kids.



**66%**  
2010-2011  
287 of 432 facilities serve greatest needs kids.

Over half of child care facilities served by Wake County SmartStart are reaching the children who need it most.

# Laying the Foundation



Through the agencies we work with and activities provided, thousands of kids directly benefit from at least one health and family support activity.

## SUBSIDY

**2,248**

2009

**2,666**

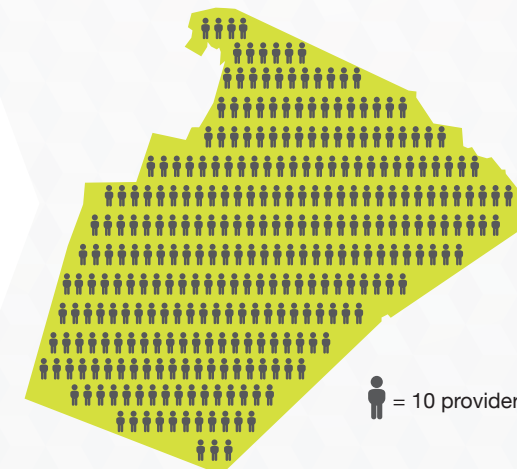
2010

**18%**

Wake County provided 18% more child care subsidies to help families and kids.

**2,987**

Child care providers received education and support through Wake County SmartStart.  
2010: 2,969  
2011: 2,987



Approximately 1 in 4 Wake County kids benefited from programs provided by Wake County SmartStart community partners.

**20,000**  
children benefited in 2010.

**17,000**  
children benefited in 2011.



# Quality Child Care is Accessible and Available

**IN WAKE COUNTY**, one in four children, birth to five, was enrolled in regulated child care as of June 2011. For those children in child care, the cost continued to rise. The average cost of child care for an infant in a five star facility was \$1,173 per month. Because a child’s experiences in his first five years are of such critical nature, Wake County works to ensure that quality child care is both accessible and available to families who need it. High-quality child care can help young children grow and learn. Research has shown that children tend to be most successful in child care programs with low staff-to-child ratios, highly educated and trained teachers, and regular, sensitive, nurturing interactions between adults and children.

To that end, Wake County SmartStart invests in community partners who:

- Provide subsidy payments for children in regulated child care
- Work with licensed child care facilities to maintain or improve star ratings
- Provide opportunities for child care professionals to increase their skills
- Foster opportunities for child care teachers to further their education



## PARTNERS

- Child Care Financial Assistance for Families, Wake County Human Services
- Consultation and Support for Child Care Providers, Project Enlightenment, Wake County Public School System
- Education Award for Teachers and Directors, Wake County SmartStart
- L.I.N.K.S., Literacy Invites and Nurtures Kids Success, Motherhead Inc.
- Professional Development Planning, Child Care Services Association
- Quality Enhancement and Maintenance Initiative in Child Care Centers & Family Child Care Homes, Wake County SmartStart

## Outcomes

### 2009-2010

- Over **2,960** child care providers served
- **6,237** consultation contacts
- Over **2,790** providers improved knowledge, skills or practices

### 2010-2011

- Over **2,980** child care providers served
- **6,105** consultation contacts
- Over **2,740** providers improved knowledge, skills or practices

# Family Support

**A NURTURING ENVIRONMENT** directly affects a child’s healthy development as it influences a child’s brain architecture. A number of factors influence early brain development, including food and nutrition, love, nurturing, providing interesting and varied experiences and giving children feedback. That feedback, sometimes known as serve and return, is an active ingredient of relationships children have with their parents and caregivers. Like the process of serve and return in tennis or volleyball, young children naturally reach out for interaction. When adults respond by mirroring, the child’s learning process is complete. Both brain architecture and developing abilities are built from the bottom up with simple circuits and skills providing the scaffolding for more advanced circuits and skills over time. Creating the right conditions for early childhood development is more effective and less costly than addressing programs at a later age. Wake County SmartStart partners with organizations who understand the importance of “serve and return” and work with families to build necessary skills to raise successful children.

## PARTNERS

- Choosing and Using High Quality Child Care Project, Child Care Services Association
- Crianza Con Cariño, The Nurturing Program for Spanish Speaking Families, SAFEchild
- NC Head Start Family Literacy Program, Telamon Corporation
- Family Outreach and Resource Services, The Salvation Army
- Parents as Teachers Home Visiting Model, Project Enlightenment, Wake County Public School System
- Project LIFT, Literacy Instruction for Families Together, Literacy Council

## Outcomes

### 2009-2010

- Approximately **2,300** children were impacted
- **7,425** contacts were provided
- **566** parents improved knowledge, skills or practices

### 2010-2011

- Approximately **2,000** children were impacted
- **7,680** family contacts were provided
- **639** parents improved knowledge, skills or practices



# Health Services

**ALL CHILDREN HAVE** the right to live in nurturing environments safe from fear, and to have access to the health care, mental health services, dental care and preventive services they need to grow into healthy, productive and independent adults. It is for these reasons Wake County SmartStart supports partner agencies which offer early intervention services, preventive medical care, parenting support groups, parenting classes and home visits. Partner agencies have strong potential to advance strategies for reducing disparities in early childhood and to have an impact across the life span of an individual.



## PARTNERS

- Child Care Health Consultants Program, Wake County Human Services
- Child Health Outreach Workers, CHOW, Wake County Human Services
- Enriching Families Nurturing Children, Wake County Human Services
- Hospital-Home Intervention Program, Wake Med Hospital
- Nurse Family Partnership, Wake County Human Services
- Social/Emotional Interventions for Young Children: Secure Path, Lucy Daniels Center

## Outcomes

### 2009-2010

- Approximately **550** children were served
- **860** developmental screenings provided\*
- **105** children received preventive health care or developmental assessments

\*Includes More at Four children screened

### 2010-2011

- Approximately **490** children were served
- **816** developmental screenings provided
- **138** children received preventive health care or developmental assessments

# School Readiness

**WE HAVE ONLY 2,000 DAYS** between the time a baby is born and when that child shows up for the first day of kindergarten. When we invest in those early days, we get a lifetime of results for our children, our state, and our economy. With quality early childhood education, our children will be school ready; they'll have higher graduation rates and they'll grow into productive citizens and valuable employees. To most effectively target our resources in the area of kindergarten readiness, Wake County SmartStart focuses on areas of child development that contribute to school success. Children's developmental levels of oral language communication and social interactions with peers and adults lay the foundation from which a child can learn and grow. Wake County SmartStart supports community programs which encourage the development of verbal communication skills and appropriate social interaction in children.

## PARTNERS

- School Readiness Services for Hispanic Children, Catholic Charities
- More at Four Pre-K Program, Wake County SmartStart
- Supporting School Readiness, Project Enlightenment, Wake County Public School System

## Outcomes

### 2009-2010

- Approximately **2,300** children were impacted
- **478** parent training sessions
- Over **1,000** families reported improved child kindergarten readiness

### 2010-2011

- Approximately **1,900** children were impacted
- **384** parent training sessions
- Over **900** families reported improved child kindergarten readiness





# Building On Our Foundation

**WAKE COUNTY'S PROSPERITY** depends on our ability to ensure that all children have the opportunity to develop intellectually, socially and emotionally. A child with a solid foundation becomes part of a solid community and contributes to society. How do we ensure a solid foundation? We begin with high-quality early care and education.

Smart Start is North Carolina's investment to ensure children, birth to five, are prepared for success in school and in life. Wake County relies on Wake County SmartStart to bring together all the people involved in a young child's life—families, teachers, doctors, caregivers, social workers, and many others— to ensure every child has positive early experiences that promote healthy brain development.

Wake County SmartStart will continue to raise the quality of early childhood programs, ensuring that parents have reliable, high-quality child care so that they are able to work. The organization will continue to support family-focused programs and work to improve the health care systems that serve children. Furthermore, Wake County SmartStart will continue to grow its partnerships with local and state organizations to leverage key resources, find creative ways to build activities for children and their families, continue efforts to FRIENDraise and enhance financial development initiatives.

## Staff

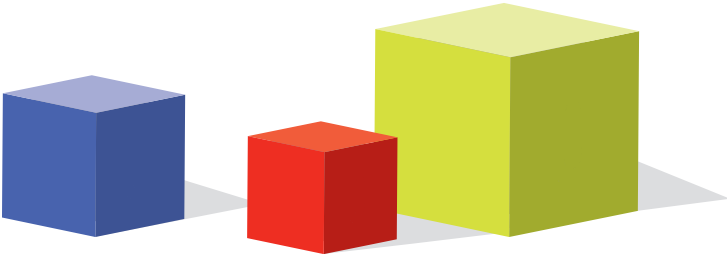
**Pamela Dowdy,**  
*Executive Director*  
Gabrielle Barnard  
Louise Bannon  
Debi Bartholomew  
Gary Carr  
Sharon Clauss  
Pat Clements  
Wanda Fowler  
John Guenther  
Joan Harris  
Paula Hunter

Cynthia James  
Stephanie Jenkins  
Richelle Johnson  
Amanda Kowski  
Carol Orji  
Taty Padilla  
Elizabeth Santana  
Melinda Schlesinger  
Gina Soceanu  
Anna Troutman  
Christa Vilas  
Tauschau Wilkinson  
Liz Ziglar

As of June 30, 2011

## Board of Directors 2009-2011

**Mary-Ellen Anderson,** *Wake County Human Services*  
**Lorie Barnes,** *NC Association for the Education of Young Children*  
**Nell Barnes,** *Learning Together, Inc.*  
**Arvelis Bryd,** *Telamon Corporation, Inc.*  
**Kevin Cain,** *John Rex Endowment*  
**Dale Cousins,** *Wake County Public Library*  
**Sandra Dietrich,** *Wake Technical Community College*  
**Donna Hargens,** *Wake County Public School System*  
**Shirley Herndon,** *Bright Beginnings Child Development Center*  
**Fiorella Horna-Guerra,** *NC Office of Rural Health and Community Care*  
**Randy Innes,** *Millbrook United Methodist Church*  
**Mark Langford,** *United Way of the Greater Triangle*  
**Giang Le,** *Wake County Human Services*  
**Marcia Mandel,** *Children's Development Services Agency*  
**Q. Shanté Martin,** *North Carolina Community College System*  
**Susan McCullen,** *Wake County Finance*  
**Michele Miller-Cox,** *Discovery Space Family Child Care Home*  
**Carol Mitchell,** *Wake County Cooperative Extension*  
**Peter Morris,** *Wake County Human Services*  
**Louise Orr,** *Community Volunteer*  
**Hannah Poteat,** *Community Volunteer*  
**Gemimah Rodriguez,** *SAFEChild*  
**Donna Rutowski,** *DRI Corporation*  
**Camille Schaffer,** *Wake County Department of Finance*  
**Mike Smith,** *Western Wake Pediatrics*  
**Joe Stewart,** *North Carolina Chamber of Commerce*  
**Norris Thurston,** *Community Volunteer*  
**Betty Lou Ward,** *Wake County Board of Commissioners*  
**Michael Weisel,** *Bailey & Dixon LLP*  
**Jerraé Williams,** *City of Raleigh*  
**Tyrone Williamson,** *City of Raleigh*  
**Heather Wong,** *Wesley Memorial Methodist Church*  
**David Zonderman,** *North Carolina State University*



In recognition of individuals who have made contributions over the last two years, we have listed their names below.

## Donors 2009-2010

Angela Ballard  
Willette Boykin  
Debra Buck  
Marily Camara  
Sarah Carrier  
Michael Casteen  
Robert and Pamela Dowdy  
Marcia Gumpertz  
James Harris, Jr.  
Lola Houston-Hager  
Kaplan Early Learning Company  
Premier, Inc.  
Jahmal M. Pullen  
Donna Rutowski  
State Employees Combined Campaign  
Triangle Community Foundation

## Donors 2010-2011

Mary Ellen Anderson  
Nell Barnes  
Debi Bartholomew  
Lorie Barnes  
Michael Casteen  
G.B. Carr  
Dale Cousins  
Sandra Dietrich  
Robert and Pamela Dowdy  
Anne Gorman  
Donna Hargens  
Shirley Herndon  
Mark Langford  
Giang Le  
Marcia Mandel Martin  
Michele Miller  
Peter Morris  
Premier, Inc.  
Donna Rutowski  
Elizabeth Santana  
Mark Schaffer  
Melinda Schlesinger

Michael Smith  
State Employees Combined Campaign  
Joseph Stewart  
Triangle Community Foundation  
Anna Troutman  
United Way  
Adrienne Williamson

## Volunteers 2009-2011

In addition to those volunteers who serve on the board, we've included our list of volunteers below:

Natasha Adwaters  
Laura Aiken  
Nannette Ausby  
Krista Barbour  
Nell Barnes  
Jean Beal  
Patti Beardsley  
Angella Bellota  
Kim Best  
Minnie Best  
Lori Bodenhamer  
Deborah Brown  
Laney Brown  
Marvin Brown  
Kimberly Bynum  
Ashley Byrd  
Barbara Maclay Cameron  
Barbara Carroll  
Rebekah Cash  
Cynthia Chamblee  
Satoko Chika  
Donellia Chives  
Amanda Christopher  
Ketica Cleveland  
Gloria Cook  
Natalie Cooke  
Kellie Cooper  
Cathy Collie  
Dale Cousins  
Tajuana Cutchins  
Vicki Dailey

Charlene Daye  
Jennifer Deans  
Dhruvi Dholakia  
Carolyn Dickens  
Lynette Dillard  
Lorraine Dixon  
Carolyn Driggers  
Evelyn Dunn  
Vivian Eto  
Elizabeth Gardiner  
Kathi Gillaspay  
Janet Godbold  
Nate Goetz  
Suzie Goodell  
Beth Griffin  
Margaret Hamilton  
Heather Handson  
Angela Harding  
CJ Harper  
Joan Harris  
Lisa Harris  
Julia Haskett Simmons  
Rená Hoggard  
Pam Holt  
Katherine Hutchens  
Kim Jackson  
Shekema James  
Melissa Johnson  
Brittany Jones  
Samelia Jones  
LaQuita Jordan  
Janice Judd  
Jacqueline Kehinde  
Connie Kennedy  
Joanne Kim  
Kim Knight  
Kimberly Knight  
Michelle Krug  
Consuelo Kwee  
Tracy Lee  
Deborah LaVine  
Chearin Lewis  
Juanita Linton  
Deborah Lofton  
Bethany Mack  
Wanda McCargo  
Cindy McDaniel  
Maya McElrath  
Beckie McGee  
Cheri Miller  
Rick Miller-Haraway  
Kirk Naujoks

Claire Niver  
Wendy Nixon  
Louise Orr  
Barbara Orton-Hull  
Tammy Pair  
Amy Peterson  
Denise Pickett  
Susan Poorman  
Tonya Post  
Hannah Poteat  
Waltye Rasulala  
Antoinette Richards  
Suzanne van Rijn  
Yolanda Robertson  
Coprecia Robinson  
Joyce Robinson  
Sue Russell  
Sarah Saborine  
Eneisha Sambrano  
Jennifer Sanborn  
Keisha Sanders  
Camille Schaffer  
Kevin Selenich  
Kim Shaw  
Kate Shirah  
Lara Siffer  
Alison Silver  
Jean Smith  
Donna Spence  
Tammy Stacil  
Annie Stahl  
Jane Stikeleather  
Kristy Tew  
Laura Tirado  
Jennifer Tolle-Whiteside  
Christy Thalheimer  
Florianna Thompson  
NaDene Tucker  
Caroline Um  
Venus VanBuren  
Stephanie Vandergrift  
Lisa Ware  
Angie Welsh  
Connie West  
Aaron White  
Erika Williams  
Terri Wilson  
Willi Webb  
Christina Wyatt  
Sandy Yarosh  
Hilda Zimmer

# Financials 2009-2010

Wake County SmartStart FY 2010 Financial Statements  
Unaudited Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis

	Unrestricted Funds		Temporarily Restricted Funds	Total Funds
	Smart Start Funds	Other Funds		
RECEIPTS:				
State Awards (less refunds of \$ (1,037))	8,051,223	6,421,699	0	14,472,922
Private Contributions	0	3,112	6,534	9,646
Interest and Investment Earnings	0	15,478	0	15,478
Sales Tax Refunds	0	26,012	0	26,012
Other Receipts	0	70,063	0	70,063
Total Receipts	8,051,223	6,536,364	6,534	14,594,121
Net Assets Released from Restrictions:				
Satisfaction of Program Restrictions	0	4,995	(4,995)	0
	8,051,223	6,541,359	1,539	14,594,121
EXPENDITURES:				
Programs:				
Child Care and Education Quality	1,543,143	7,387	0	1,550,530
Family Support	1,116,671	0	0	1,116,671
Health and Safety	1,044,915	1,159	0	1,046,074
More at Four	3,309,572	5,229,642	0	8,539,214
Support:				
Management and General	489,501	213,591	0	703,092
Program Coordination and Evaluation	547,421	1,966	0	549,387
Other:				
Sales Tax Paid	0	16,884	0	16,884
Total Expenditures	8,051,223	5,470,629	0	13,521,852
Excess of Receipts Over Expenditures	0	1,070,730	1,539	1,072,269
Net Assets at Beginning of Year	0	729,246	5,000	734,246
Net Assets at End of Year	0	1,799,976	6,539	1,806,515
Net Assets Consisted of:				
Cash and Cash Equivalents	5,043	1,799,976	6,539	1,811,558
Refunds Due From Contractors	58,328	0	0	58,328
	63,371	1,799,976	6,539	1,869,886
Less: Due to State				
	60,737	0	0	60,737
Funds Held for Others	2,634	0	0	2,634
	0	1,799,976	6,539	1,806,515

NOTE: During FY 2010, the NC Partnership for Children and the Department of Health and Human Services (DHHS) entered into a contract with and made payments to a service provider selected by Wake County SmartStart. This service provider contract is not reflected on this statement. However, a summary of the service provider contract entered into the by the NC Partnership for Children and DHHS is presented here:

Schedule of State Level Service Providers Contracts For the Year Ended June 30, 2010	
Wake County Human Services Child Care Subsidy	8,084,419
Total State Level Contracts	8,084,419
Total Expenditures-	
Wake County SmartStart (See above)	13,521,852
Grand Total Expenditures by and through Wake County SmartStart	21,606,271

# Financials 2010-2011

Wake County SmartStart FY 2011 Financial Statements  
Unaudited Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis (unaudited)

	Unrestricted Funds		Temporarily Restricted Funds	Total Funds
	Smart Start Funds	Other Funds		
RECEIPTS:				
State Awards (less refunds of \$ (5,739))	7,292,607	6,306,447	0	13,599,054
Private Contributions	0	30,243	28,594	58,837
Interest and Investment Earnings	0	7,975	0	7,975
Sales Tax Refunds	0	14,213	0	14,213
Other Receipts	0	64,086	0	64,086
Total Receipts	7,292,607	6,422,964	28,594	13,744,165
Net Assets Released from Restrictions:				
Satisfaction of Program Restrictions	0	6,539	(6,539)	0
	7,292,607	6,429,503	22,055	13,744,165
EXPENDITURES:				
Programs:				
Child Care and Education Quality	1,608,789	92	0	1,608,881
Family Support	1,055,684	0	0	1,055,684
Health and Safety	1,042,533	0	0	1,042,533
More at Four	2,602,128	6,089,763	0	8,691,891
Support:				
Management and General	485,904	214,487	0	700,391
Program Coordination and Evaluation	497,569	29,738	0	527,307
Other:				
Sales Tax Paid	0	16,435	0	16,435
Total Expenditures	7,292,607	6,350,515	0	13,643,122
Excess of Receipts Over Expenditures	0	78,988	22,055	101,043
Net Assets at Beginning of Year	0	1,799,976	6,539	1,806,515
Net Assets at End of Year	0	1,878,964	28,594	1,907,558
Net Assets Consisted of:				
Cash and Cash Equivalents	6,639	1,878,964	28,594	1,914,197
Refunds Due From Contractors	21,169	0	0	21,169
	27,808	1,878,964	28,594	1,935,366
Less: Due to State				
	25,882	0	0	25,882
Funds Held for Others	1,926	0	0	1,926
	0	1,878,964	28,594	1,907,558

NOTE: During FY 2011, the NC Partnership for Children and the Department of Health and Human Services (DHHS) entered into a contract with and made payments to a service provider selected by Wake County SmartStart. This service provider contract is not reflected on this statement. However, a summary of the service provider contract entered into the by the NC Partnership for Children and DHHS is presented here:

Schedule of State Level Service Providers Contracts For the Year Ended June 30, 2011	
Wake County Human Services Child Care Subsidy	8,363,195
Total State Level Contracts	8,363,195
Total Expenditures-	
Wake County SmartStart (See above)	13,643,122
Grand Total Expenditures by and through Wake County SmartStart	22,006,317





## Wake County SmartStart

4901 Waters Edge Drive,  
Suite 101

Raleigh, NC 27606

Tel: 919-851-9550

[www.wakesmartstart.org](http://www.wakesmartstart.org)

## Join the Conversation!



Facebook

Twitter

Flickr

YouTube



<http://www.facebook.com/WakeCountySmartStart>

<https://twitter.com/#!/wakesmartstart>

<http://www.flickr.com/photos/wakesmartstart>

<http://www.youtube.com/wakesmartstart>

